



CALTRANS REGIONAL OPERATIONS FORUMS

Work Zone Management





Key Topics

- ▶ Challenges work zones present to effective TSM&O
- ▶ Work zone management
 - ↳ Key considerations
 - ↳ Who and when
 - ↳ Strategies
 - ↳ Resources





What Are Some Challenges You Experience With Work Zones?

- How do work zones affect operation of the transportation system?



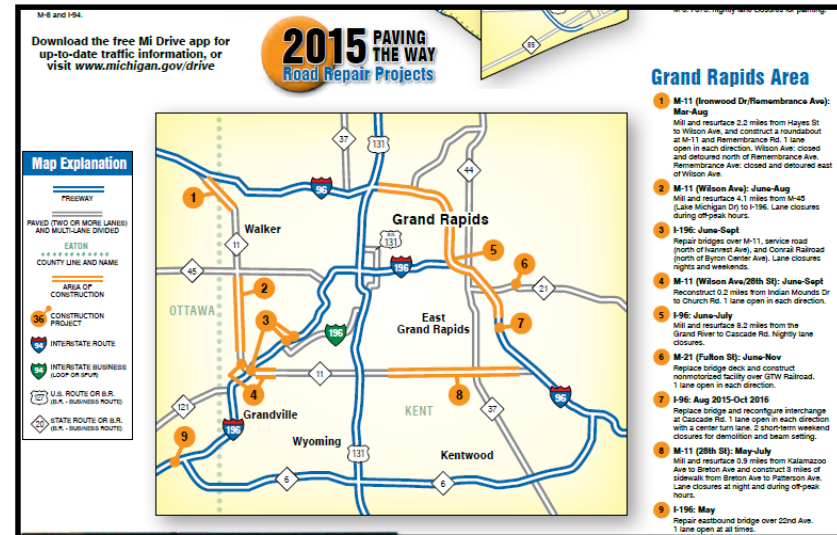
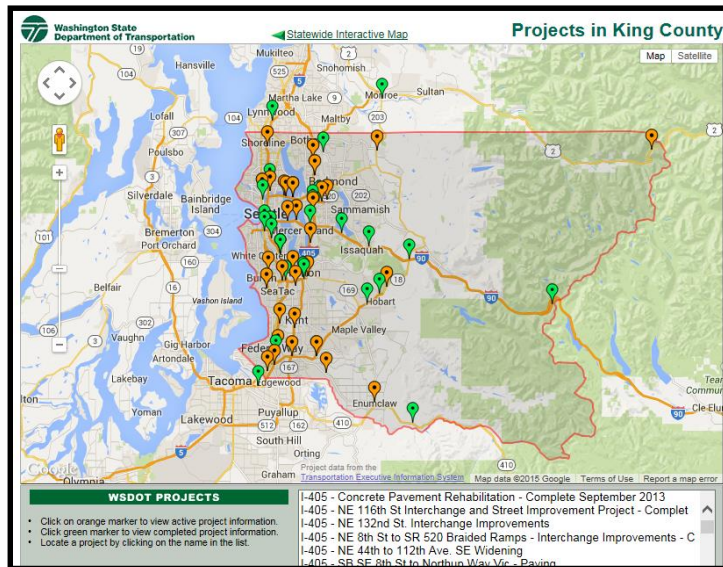
Work Zone Challenges

- ▶ Worker & road user safety
- ▶ Work zone congestion & delay
- ▶ Roadway capacity & speed reductions
- ▶ Alternate routing & travel route availability
- ▶ Lack of coordination
- ▶ Day & night time condition awareness/visibility
- ▶ Traffic pattern changes
- ▶ Incident management



How Travelers Experience Work Zones

DELAY
OUT THERE
“FOREVER”



CONFUSING
THEY'RE
EVERYWHERE
CONGESTION



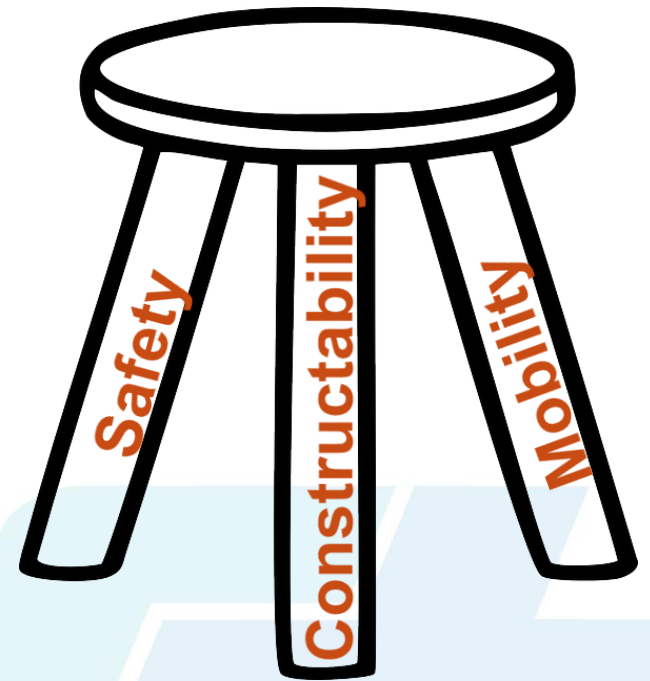
Work Zone Management

► Need to balance:

- ↳ Safety
- ↳ Mobility
- ↳ Constructability

Objective:

Achieve constructability without compromising safety and mobility





Federal Requirements Affecting Work Zones

- ▶ Manual on Uniform Traffic Control Devices (MUTCD) – Part 6
- ▶ Work Zone Safety and Mobility Rule (Subpart J)
- ▶ Temporary Traffic Control Devices Rule (Subpart K)
- ▶ **What else?**
- ▶ **Are you familiar with these requirements?**





Work Zone Safety and Mobility Final Rule



- ▶ Established requirements for
 - ↳ Systematically addressing WZ safety and mobility
 - ↳ Developing strategies to manage impacts of Federal-aid highway projects
- ▶ Published September 2004
- ▶ Effective date - October 2007





Overall Intent of the Rule

- ▶ Improve work zone safety and mobility
 - ↳ Reduce/manage impacts
- ▶ Better plan for, design, and implement work zones
 - ↳ Earlier
 - ↳ More comprehensively
 - ↳ With the right people involved
 - ↳ More consistently – have a process





Overall Intent of the Rule (cont.)

- ▶ Promote best practices for work zone traffic management
- ▶ Allow flexibility for differences in
 - ↳ States, regions, agencies
 - ↳ Project impacts
 - ↳ Stakeholder concerns





Work Zone Performance

- ▶ What is the Agency aiming for in work zone performance?
 - ↳ Avoid queues? Limit queues to 1 mile?
 - ↳ Prevent increase in crashes?
 - ↳ Keep additional delay under 15 minutes?
- ▶ MOEs should track with Agency goals
 - ↳ Policy goals
 - ↳ Significant project criteria
 - ↳ Agency performance measures
 - ↳ Format for providing traveler info



Project and Its Impacts

- ▶ Type of Work
- ▶ Duration
- ▶ Facility Type
 - ↳ Bridge, Arterial, Highway, etc.
- ▶ Level of Expected Impacts
 - ↳ Traffic, Access, Other

What are other considerations?





Work Zone Impacts

- ▶ Identify impacts
 - ↳ Consider various stakeholders
- ▶ Tools
 - ↳ Lane closure spreadsheets
 - ↳ Templates/checklists
 - ↳ Modeling
- ▶ Determine level of impacts
 - ↳ Acceptable?
- ▶ Mitigate impacts accordingly

TDOT Work Zone Significance Determination

State PE Number: _____ Route/From-To: _____
 PIN: _____ County: _____
 Analyst: _____ Project/Construction AADT: _____

This is an Initial ☐ Secondary ☐ determination of the project's significance.

Major Route Criteria

A project lasting at least three days on an interstate route within a TMA with intermittent or continuous lane closures ☐
 A project where all lanes in one direction will be closed on (a) any interstate route or (b) a non-interstate route having an AADT of at least 50,000 vpd ☐
 Yes, by the Major Route Criteria, this is a Significant Project. ☐
 No, the Major Route Criteria are not met. ☐

Delay Criteria

Urban ☐ Rural ☐ Freeway ☐ Arterial ☐ Collector/Other ☐
 No. of lanes (in one direction) to be open in work zone: _____ Max. Allowable AADT (24-hr, two-way) from Table 3.1: _____
 Yes, by the Delay Criteria, this is a Significant Project (project AADT > max AADT). ☐
 No, the Delay Criteria are not met (project AADT < max AADT). ☐

Qualitative Criteria

Rate the following aspects of the work zone:

	High	Low
Business impacts (how many businesses affected?)	<input type="checkbox"/>	<input type="checkbox"/>
Public interest	<input type="checkbox"/>	<input type="checkbox"/>
Exposure impacts due to long project duration	<input type="checkbox"/>	<input type="checkbox"/>
Impacts due to alternate routes	<input type="checkbox"/>	<input type="checkbox"/>

ODOT Permitted Lane Closure

District 6 County FRA Route R-270 201 BOTH Calculation Year 2003 Section 6031 (Subject to Street R/W)

Calculation Method: 0 AADT using Interstate distribution
 Road Class: 00000 (Other in Road)
 Terrain: 000000
 Lanes per direction: 3

Percent Trucks: 12
 Annualized AADT: 86470
 Capacity: 1310 per lane

There shall be no lane closures on Holidays or Holiday weekends. The following are considered holidays: Memorial Day, Fourth of July, Labor Day, Thanksgiving, Christmas, New Year, Easter. No lane closures are allowed after 12 noon on the day preceding a holiday. For holiday weekends no lane closures are allowed after 12 noon on the day preceding the holiday weekend until 6 am the day following the holiday. Ex: Holiday falls on a Monday then no lane closures from 12 noon on Friday until 6 am on Sunday.

Season	Lane Closures				Traffic Volume per open lane			
	Weekday	Weekend	Non-Cont	Non-Cont	Weekday	Weekend	Non-Cont	Non-Cont
0-1 AM	267	272	274	272	267	272	274	272
1-2 AM	268	273	275	273	268	273	275	273
2-3 AM	178	179	184	179	178	179	184	179
3-4 AM	209	195	201	195	209	195	201	195
4-5 AM	267	268	268	268	267	268	268	268
5-6 AM	663	489	602	489	663	489	602	489
6-7 AM	1043	1131	1066	1131	1043	1131	1066	1131
7-8 AM	1190	1041	1064	1041	1190	1041	1064	1041
8-9 AM	1198	1048	1064	1048	1198	1048	1064	1048
9-10 AM	1198	1048	1064	1048	1198	1048	1064	1048
10-11 AM	1198	1048	1064	1048	1198	1048	1064	1048
11-12 PM	1198	1048	1064	1048	1198	1048	1064	1048
12-1 PM	1198	1048	1064	1048	1198	1048	1064	1048
1-2 PM	1198	1048	1064	1048	1198	1048	1064	1048
2-3 PM	1198	1048	1064	1048	1198	1048	1064	1048
3-4 PM	1198	1048	1064	1048	1198	1048	1064	1048
4-5 PM	1198	1048	1064	1048	1198	1048	1064	1048
5-6 PM	1198	1048	1064	1048	1198	1048	1064	1048
6-7 PM	1198	1048	1064	1048	1198	1048	1064	1048
7-8 PM	1198	1048	1064	1048	1198	1048	1064	1048
8-9 PM	1198	1048	1064	1048	1198	1048	1064	1048
9-10 PM	1198	1048	1064	1048	1198	1048	1064	1048
10-11 PM	1198	1048	1064	1048	1198	1048	1064	1048
11-12 AM	1198	1048	1064	1048	1198	1048	1064	1048

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More Key Considerations

▶ Stakeholder Needs

- ↳ Special events
- ↳ Seasonal traffic

▶ Constraints

- ↳ Budget
- ↳ Alternate routes
- ↳ Other work zones
- ↳ Political sensitivities



What else?





Design and Contracting

- ▶ Design decisions and WZ operations
- ▶ Contracting decisions and WZ operations
- ▶ ***Do you interact with Design and Contracting?***
- ▶ ***Is WZ traffic management considered?***





What is a TMP?

- ▶ Transportation/Traffic Management Plan (TMP)
- ▶ Design documents show how a project will be built
 - ↳ TMP shows how traffic will be managed during construction
- ▶ Required on ALL Federal-aid projects
- ▶ Scalable to the project
- ▶ Considered a living document
 - ↳ Start early and update as needed
 - ↳ Monitor during construction and adjust if needed





Components of a TMP

- ▶ Three main components
 - ↳ Temporary Traffic Control Plan (TTCP)
 - ↳ Transportation Operations (TO) strategies
 - ↳ Public Information and Outreach (PI) strategies
- ▶ Significant Projects = All 3 components required
- ▶ Other projects = TTCP required
 - ↳ TO and PI considered as appropriate





Why TMPs? – Key Benefits

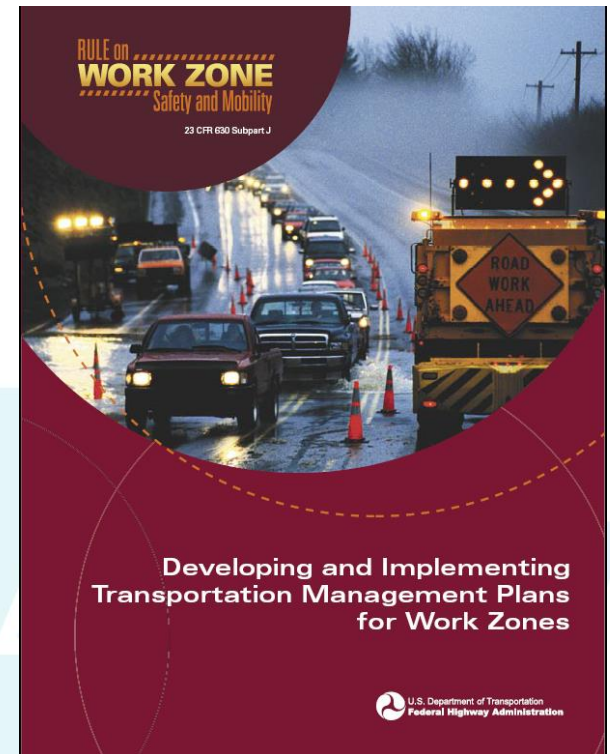
- ▶ A well-planned method for managing traffic flow during construction can:
 - ↳ Promote efficient construction phasing/staging, minimize contract duration and control costs
 - ↳ Maintain safety for workers and road users
 - ↳ Minimize traffic and mobility impacts
 - ↳ Minimize impacts to local communities/businesses
 - ↳ Address impacts at corridor and network levels



What's Your Process for TMP Development?

- ▶ Who's involved?
- ▶ When does it start?
- ▶ Does it work well?

FHWA TMP Guide:
*Developing and Implementing
TMPs for Work Zones*



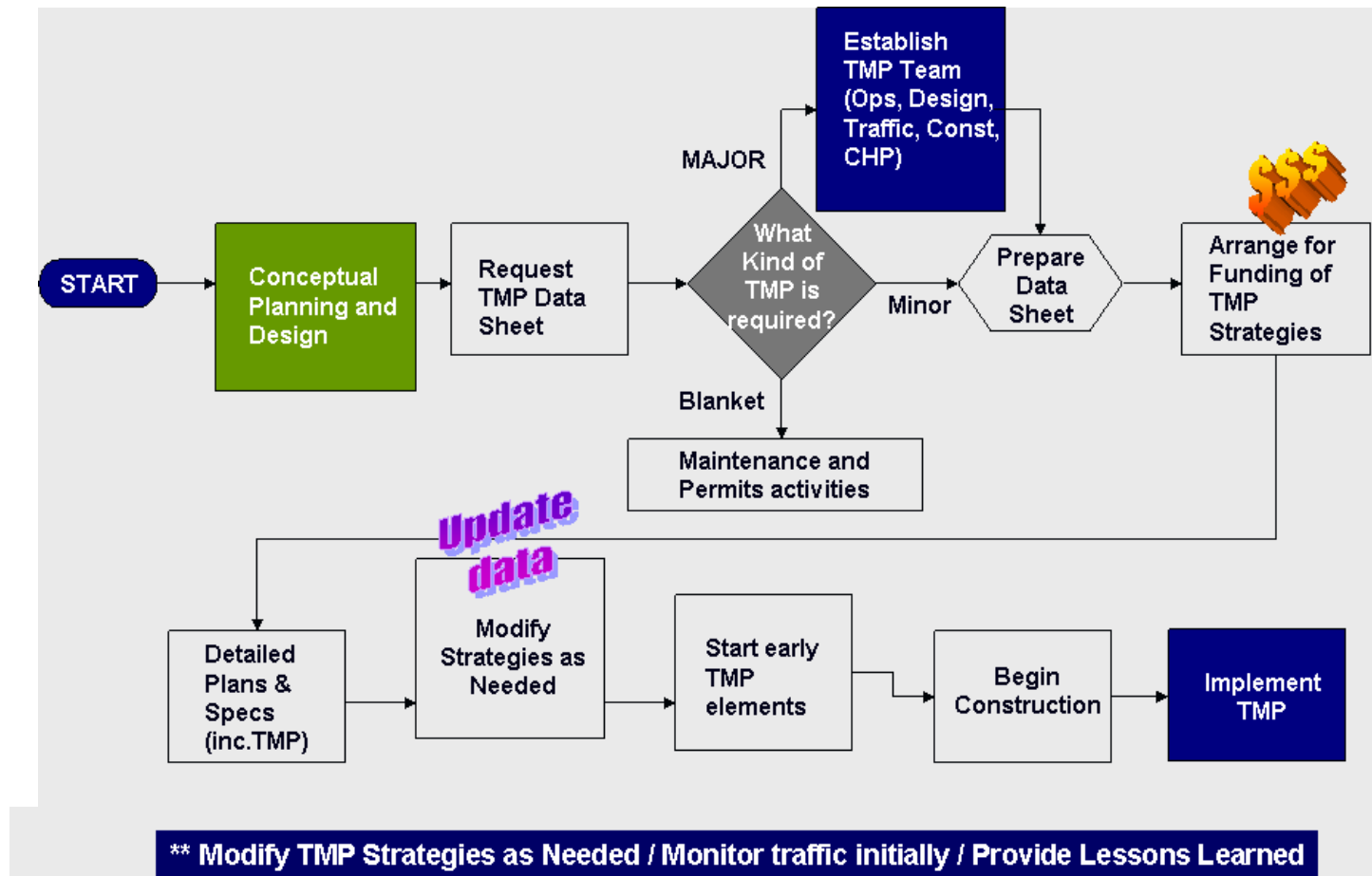


TMP Development in Caltrans

- ▶ Begins during project initiation and planning
- ▶ Responsibility of 3 individuals
 - ↳ District traffic manager (DTM)
 - ↳ TMP manager
 - ↳ Construction traffic manager
- ▶ 3 levels - factors
 - ↳ Project characteristics
 - ↳ Projected delay

LEVEL OF TMP	TYPES OF CONDITIONS	TYPES OF STRATEGIES
"Blanket" TMP	<ul style="list-style-type: none"> No expected delays Off-peak work Low volume roads Moving lane closures 	<ul style="list-style-type: none"> Portable changeable message sign (CMS) Freeway service patrol (FSP) Traffic management team (TMT) Only working in off-peak hours
"Minor" TMP (Majority of TMPs fall into this category)	<ul style="list-style-type: none"> Minimal impacts expected Lane closure required for project Some mitigation measures required for project 	<ul style="list-style-type: none"> Only working at night Portable and fixed CMS Construction Zone Enhanced Enforcement Program (COZEEP) or MAZEPP for maintenance activities TMT Highway advisory radio
"Major" TMP (~5% of TMPs are major)	<ul style="list-style-type: none"> Significant impacts expected Multi-jurisdictional in scope Longer duration Multiple contracts involved 	Same as for Minor TMPs plus: <ul style="list-style-type: none"> Public awareness campaigns Extended closures to expedite work Moveable barriers to reverse lanes during peak periods Detours Reduced lane widths Website

Caltrans TMP Development Process





WZ Management Strategies

- ▶ Contract incentives
- ▶ Accelerated construction
- ▶ Off-peak/night work
- ▶ Narrowed lanes
- ▶ Ramp and road closures
- ▶ Contraflow lanes
- ▶ Traffic control
- ▶ Enhanced enforcement
- ▶ Freeway service patrol
- ▶ Demand management
- ▶ Traveler information
- ▶ ITS
- ▶ Signal timing adjustments
- ▶ ...and many more

**Which of these strategies
affect TSMO?**





Construction Approaches - examples

- ▶ Basic approach to building the job
 - ↳ Part-width construction
 - ↳ Short term lane closures
 - ↳ Long-term lane closures
 - ↳ Night work vs peak vs off-peak
 - ↳ Close 1 side, crossover, run opposing traffic on 1 side
 - ↳ Full closure
- ▶ How does the choice of construction approach affect TSMO?



Columbus/I-670: Increased space for equipment, material



I-84/Portland: Crews work without interruption





Accelerating Projects - examples

► *Getting the work done sooner reduces impacts*

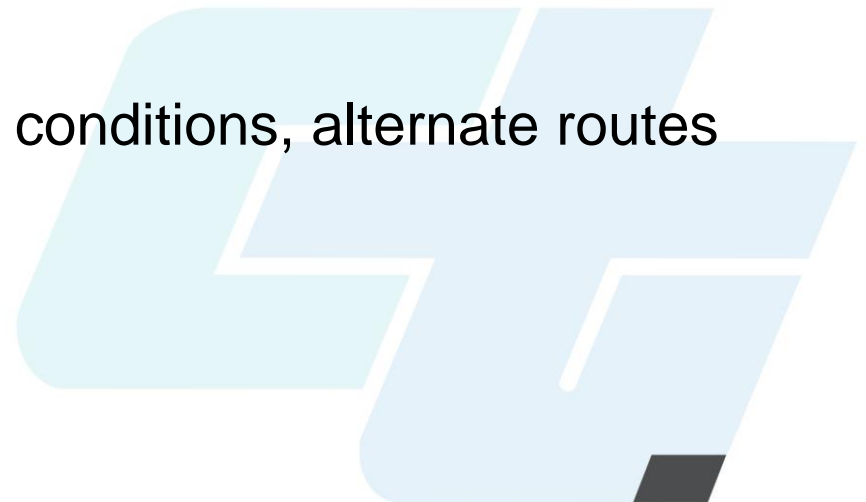
- ↳ Construction using pre-fab components
- ↳ Contracts that include incentives to finish earlier
- ↳ Design-Build





Traffic Management - examples

- ▶ Traffic control devices – to provide clear guidance
 - ↳ Barrier, cones
 - ↳ Signage
- ▶ Managing speed
 - ↳ Reduced speed limits
 - ↳ Enforcement
- ▶ Traveler information
 - ↳ Alert, inform, guide motorists – conditions, alternate routes
- ▶ ***ITS is a tool that can help***





Work Zone ITS - applications

- ▶ Traffic management systems
 - ↳ Traditional traffic management
 - ↳ Monitoring
 - ↳ Signals
 - ↳ Ramp metering
 - ↳ Dynamic merge systems
 - ↳ Variable speed limit/Active traffic management (ATM) systems
 - ↳ Queue warning systems
- ▶ Traveler information systems
- ▶ Incident management systems
- ▶ Intrusion alarm systems
- ▶ Automated speed enforcement/feedback systems





Dynamic Merge Systems

- ▶ Dynamic signs and devices control vehicle merging approaching lane closures
- ▶ Changes lane use instructions based on current traffic conditions
- ▶ Sensors determine congestion level or queue length
- ▶ “Early” and “Late”





Dynamic Late Merge

1.5 miles
from Taper



At Taper





Variable Speed Limit (VSL)

- ▶ Provides ability to set speed limit based on work zone conditions
 - ↳ Type of work being done
 - ↳ Characteristics of work zone



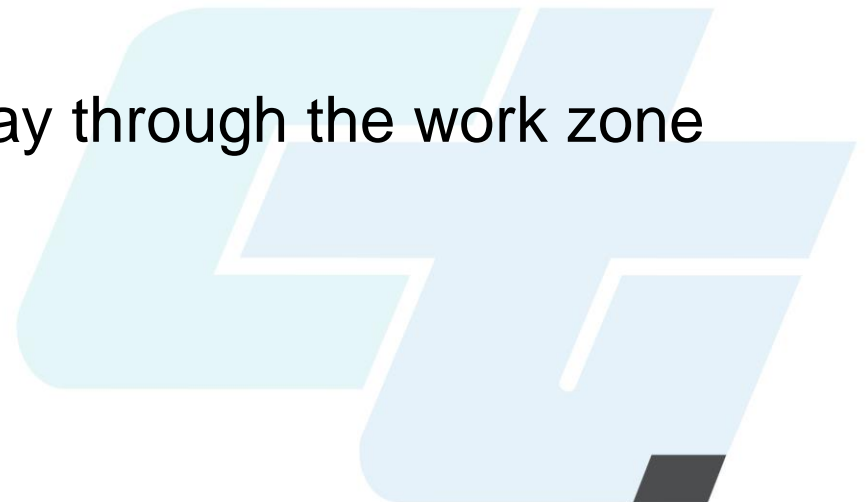
Utah Portable Variable Speed Limit System (PVSL)





PVSL System Objectives

- ▶ Adjust speed limits based on detected speeds/queue
- ▶ Provide real-time detection for traffic speed & occupancy (queue):
 - ↳ Through ACTIVE work space
 - ↳ In advance of the work space
- ▶ Advanced notification to drivers about Variable Speed Limits
- ▶ Provide travel time or traffic delay through the work zone
- ▶ Ability to monitor work zone





Queue Warning Systems

► Goals

- ↳ Reduce risk of crashes
- ↳ Inform public about delays and help with options to minimize delays



► Functions

- ↳ Detect speeds
- ↳ Warn drivers of slowed/stopped traffic ahead
- ↳ Provide anticipated delay at decision points before WZ

► Equipment

- ↳ Sensors
- ↳ Portable message boards



IL DOT Queue Warning Benefits

2010 – No ITS

2011 – With ITS

	2010	2011	Difference	% Change
Total Miles I-55 Construction	19.5	20.2	+0.7	+3.6%
Total Lane Closure Days	355	540	+185	+52%
*Total Vehicle Exposure (ADT x Lane Closure Days)	13,031,750	16,346,800	+3,315,050	+25.4%
Property Damage Accidents	75	64	-11	-14.6%
Injury Accidents	18	16	-2	-11%
Fatalities	1	1	0	0%
Total Queuing Accidents	94	81	-13	-13.8%

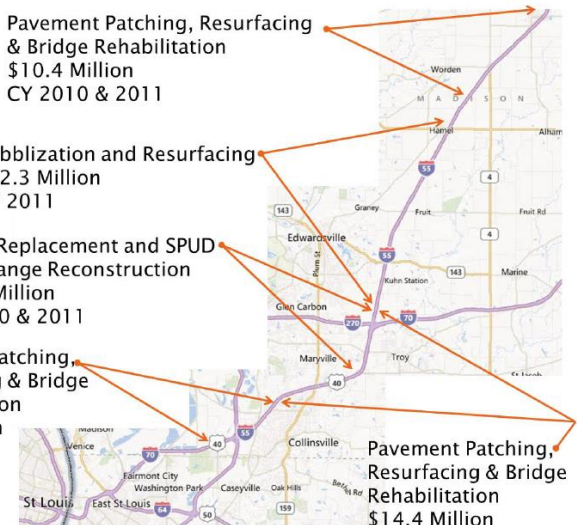
Pavement Patching, Resurfacing
& Bridge Rehabilitation
\$10.4 Million
CY 2010 & 2011

Rubblization and Resurfacing
\$42.3 Million
CY 2011

Bridge Replacement and SPUD
Interchange Reconstruction
\$23.5 Million
CY 2010 & 2011

Pavement Patching,
Resurfacing & Bridge
Rehabilitation
\$9.6 Million
CY 2010

Pavement Patching,
Resurfacing & Bridge
Rehabilitation
\$14.4 Million
CY 2010

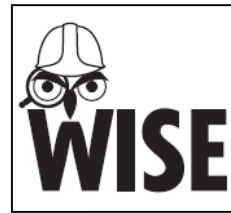
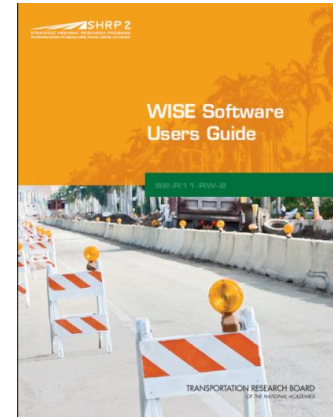


*Does not account
for ADT using Alt
Routes

SHRP2 Project R11

WorkZone Impact & Strategy Estimator

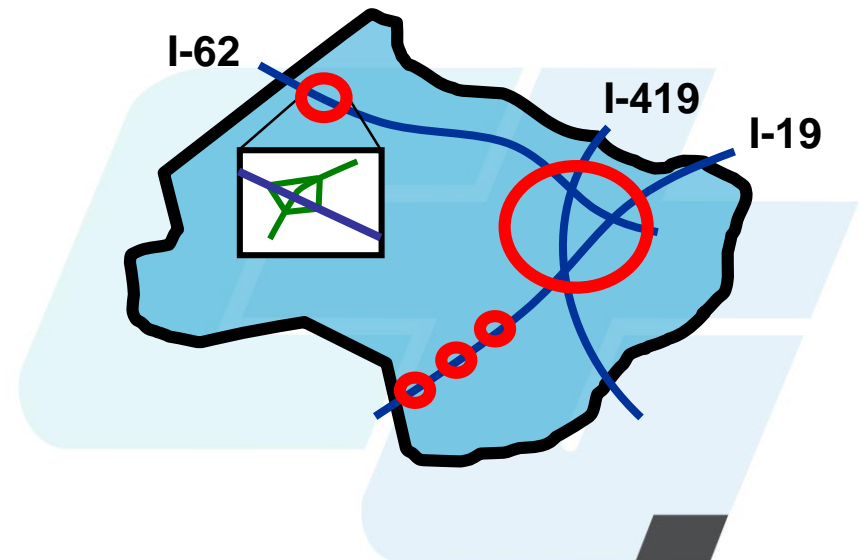
- ▶ Software tool/Decision support system
 - ↳ Evaluate traffic impacts of combinations of work zones
 - ↳ Identify best sequencing to manage impacts
- ▶ Target Audience
 - ↳ DOT program managers in moderately and densely urbanized areas
 - ↳ Planners and program managers in moderate and large MPOs





Corridor Construction Impacts – Group Discussion

- ▶ What challenges do you face on coordinating nearby construction projects?
- ▶ How have you responded to these challenges?
 - ↳ What has worked well?
 - ↳ What hasn't worked so well?





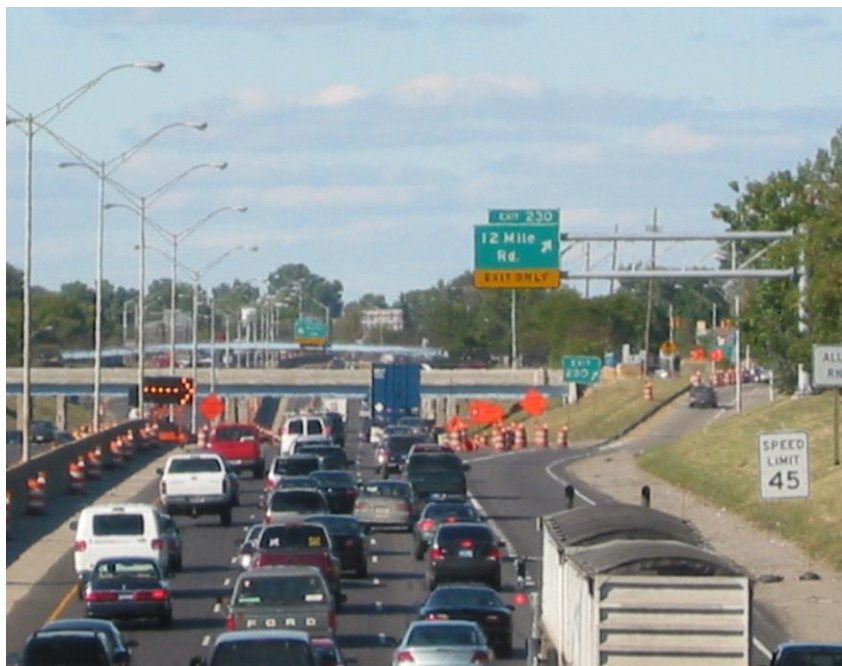
Planning and Execution

- ▶ The TMP is implemented. Now what?
 - ↳ Work is not done
 - ↳ All the effort culminates in one thing:

How does the TMP work in the field?

- ↳ ***Are conditions as expected?***
- ↳ ***Do major issues arise?***
- ↳ ***Are there many complaints or “bad press”?***

Did I expect
this →→→



But instead got this





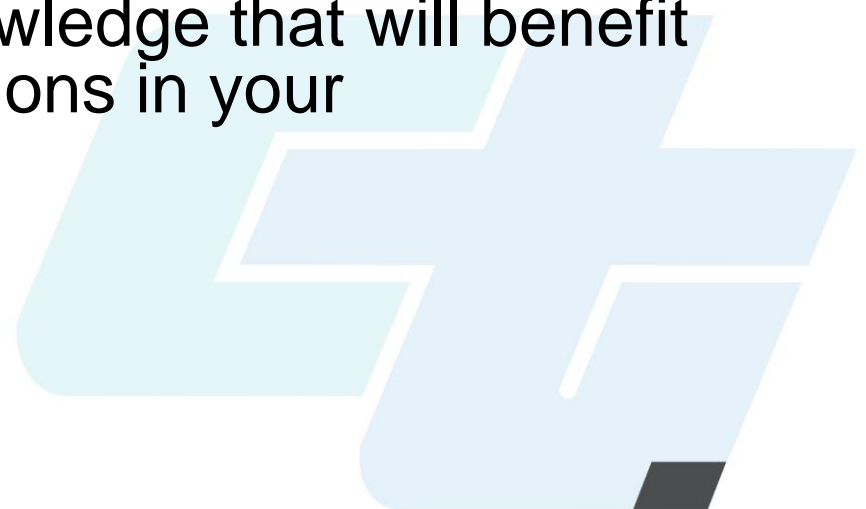
Consider your Stakeholders





Work Zone Take Aways

- ▶ Are you familiar with your State's work zone policies and the Work Zone Safety and Mobility Rule?
- ▶ Where does Operations fit in TMP development within your agency?
 - ↳ Are you involved at the right level and stage?
 - ↳ If not, who can help to get you there?
- ▶ Are there new strategies/knowledge that will benefit WZ management and operations in your State/region?





Work Zone Resources





Key Work Zone Resources

- ▶ Work Zone Safety and Mobility Final Rule
http://www.ops.fhwa.dot.gov/wz/resources/final_rule/language.htm
- ▶ Developing and Implementing Transportation Management Plans for Work Zones
http://www.ops.fhwa.dot.gov/wz/resources/publications/trans_mgmt_plans/trans_mgmt_plans.pdf
 - ↳ TMP training online course
http://www.ops.fhwa.dot.gov/wz/resources/final_rule/tmp_examples/tmp_dev_resources.htm
- ▶ FHWA Work Zone Website <http://www.ops.fhwa.dot.gov/wz/index.asp>
- ▶ National Work Zone Safety Information Clearinghouse:
<http://www.workzonesafety.org>
- ▶ Work Zone Best Practices Guidebook
<http://www.ops.fhwa.dot.gov/wz/practices/best/bestpractices.htm>



Additional Work Zone Resources

- ▶ FHWA Work Zone ITS Implementation Guide
<http://www.ops.fhwa.dot.gov/publications/fhwahop14008/fhwahop14008.pdf>
- ▶ AASHTO ITS in Work Zones
<http://stsmo.transportation.org/Pages/its.aspx>
- ▶ ITS Safety and Mobility Solutions: Improving Travel Through America's Work Zones
<http://www.atssa.com/galleries/default-file/2008July21 ITS Safety and Mobility.pdf>
- ▶ Minnesota DOT Intelligent Work Zone Toolbox
<http://www.dot.state.mn.us/trafficeng/workzone/iwz/MN-IWZToolbox.pdf>
- ▶ WSDOT ATM SOP (section F covers ATM in Work Zones)
<http://www.wsdot.wa.gov/NR/rdonlyres/788B7FFC-6BE3-426A-9882-0430180900A6/0/StandardOperatingProceduresdraftv62.pdf>
- NCHRP Synthesis 379: Selection and Evaluation of Alternative Contracting Methods to Accelerate Project Completion
http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp_syn_379.pdf



EDC3: Smarter Work Zones

Innovative strategies designed to optimize work zone safety and mobility

► Project Coordination

Coordination within a single project and/or among multiple projects within a corridor, network, or region, and possibly across agency jurisdictions to minimize work zone traffic impacts.

► Technology Application

Deployment of Intelligent Transportation Systems (ITS) for dynamic management of work zone traffic impacts, such as queue and speed management.

<http://www.workzonesafety.org/SWZ> - webinars, case studies, and more

